



Ryan M. Bartley

rbartley@ycst.com

Wilmington P: 302.571.5007

The fast pace of chapter 11 proceedings in the Delaware court system sees Ryan Bartley in his element. The inexorable dissipation of a distressed company's assets — the "melting ice cube" — puts pressure on all parties to come to the best possible deal in the soonest possible time, a setting in which Ryan frequently thrives.

Having negotiated a wide range of restructurings in a number of ailing industries, Ryan understands that much company distress derives from industry distress, and he delves deeply into the workings of both micro and macro issues to prepare a case. This gives him valuable insight into the valuation of assets, the viability of business models, and the agendas of the various creditor constituencies. These insights lay the groundwork for negotiation, from which he and his team regularly arrive at a plan that gets the company right-sized, for a fast exit from bankruptcy.

FOCUS:

- Representation of clients in all aspects of both in-court and out-of-court restructurings. Clients include debtors, lenders, sponsors, asset purchasers, foreign representatives in chapter 15 proceedings, and fiduciaries of distressed companies.
- Engagement in matters across numerous industries, including the energy, financial services, healthcare, investment management, manufacturing, mortgage lending, privacy and security, publishing, real estate, retail and food services, technology, and telecommunications industries.

Practices

- Debtor/Corporate Restructuring
- Committee Practice
- Cross-Border Insolvencies

Education

- · University of North Carolina at Chapel Hill (B.S.B.A.)
- Emory University School of Law (J.D.)
 - o with Honors



Bar Admissions

Delaware

Distinctions

Chambers USA - America's Leading Lawyers for Business, Bankruptcy/Restructuring, 2014- Present

Representative Matters

Ryan Bartley has represented clients in the following chapter 11 cases:

- In re Boomerang Tube, LLC(debtors)
- In re DACCO Transmission Parts (NY), Inc.(sponsor)
- In re Energy Future Holdings Corp. (secured lenders)
- In re Key Energy Services, Inc.(debtors)
- In re MWO Holdings, LLC(debtors)
- In re New Gulf Resources, LLC(debtors)
- In re Newbury Common Associates, LLC(debtors)
- In re Roadhouse Holding Inc.(debtors)
- In re United Road Towing, Inc.(debtors)
- In re Xtera Communications, Inc.(secured lenders

Experience

Sears Holdings Corporation Color Spot Holdings, Inc. Energy Future Holdings Corp.

Young Conway serves as co-cousel to the Ad Hoc Committee of TCEG First Lien Creditors in the chapter 11 proceedings of Energy Futures Holdings Corp. and its affiliated debtors in the United States Bankruptcy Court for the District of Delaware.

Takata Corporation
United Road Towing
United Road Towing
United Road Towing, Inc.
Key Energy Services, Inc.
Key Energy Services, Inc.



Roadhouse Holding Inc.

New Gulf Resources

New Gulf Resources

Millennium Lad

Milagro Holdings, LLC

Milagro Holdings, LLC

Boomerang Tube, LLC

Boomerang Tube, LLC

Altegirty, Inc.

Altegrity, Inc.

Essar Steel Algoma, Inc

Source Home Entertainment, LLC

Source Home Entertainment, LLC

TPO Hess Holdings, Inc.

Young Conaway served as lead counsel to TPO Hess Holdings, Inc. and its affiliated debtors in there chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. On the petition date, the devotees were a leading provider of print, related services, and technology. Hess ranked among the top 50 U.S. printers and had become one of the industry's most respected low-to-medium volume producers of a diversified mix of commercial and educational materials.

Gatehouse Media, Inc.

Young Conaway served as lead counsel to GateHouse Media, Inc. in its Chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware.

Energy Future Holdings Corporation

Brookstone Holdings Corp

A.B.C. Learning Centres Limited

Young Conaway acted as counsel, with Chadbourne & Parke LLP, to the liquidators and foreign representatives of A.B.C. Learning Centres Limited and certain of its affiliates in their Chapter 15 proceeding. The Debtors operated childcare centers in Australia and elsewhere, including the United Kingdom, the United States of America and New Zealand.

Buffets Holdings Inc. II

Young Conaway acted as co-counsel, with Paul, Weiss, Rifkind, Wharton & Garrison LLP, to Buffets Restaurants Holdings, Inc. and certain of its affiliates in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. The Debtors comprised the nation's largest company-owned steak-buffet restaurant chain, and one of the largest national chains in the family dining segment of the restaurant industry. With the assistance of Young Conaway, the Debtors successfully confirmed their chapter 11 plan of reorganization and emerged from bankruptcy protection on July 18, 2012.

Solar Trust of America, LLC

Young Conaway serves as lead counsel for Solar Trust of America and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors were founded to develop utility-scale solar-energy projects in the American Southwest. With Young Conaway's assistance, the



Debtors successfully sold the rights to certain of these projects and currently have a liquidating plan pending confirmation.

Pure Beauty Salons & Boutiques, Inc.

Young Conaway acted as lead counsel in the chapter 11 case of Pure Beauty Salons & Boutiques, Inc. and its affiliate in the United States Bankruptcy Court for the District of Delaware. The Debtors operated stores that emphasize the sale of hair care and beauty products in a retail setting as well as providing on-site hair salon services. With Young Conaway's assistance, the Debtors successfully sold substantially all of their assets.

Caribe Media, Inc.

Young Conaway acted as co-counsel for Truvo Belgium Comm. V. in the chapter 11 proceeding of Caribe Media, Inc. in the United States Bankruptcy Court for the District of Delaware

Los Angeles Dodgers LLC

Young Conaway acted as co-counsel, along with Dewey & LeBoeuf LLP, to the Los Angeles Dodgers LLC and certain of its affiliates in their chapter 11 proceedings in the United States Bankruptcy Court for the District of Delaware. The Los Angeles Dodgers are one of the oldest professional baseball teams in the United States and are presently located in Los Angeles, California. With Young Conaway's and Dewey's assistance, the Debtors successfully confirmed their chapter 11 plan of reorganization and emerged from bankruptcy in 2012.

deCODE genetics, Inc.

Young Conway served as co-cousel, with Shearman & Sterling LLP, to the Official Committee of Unsecured Creditors appointed in the chapter 11 processing of deCODE genetics, Inc.

Flying J Inc.

Young Conaway acted as co-counsel, with Kirkland & Ellis LLP, to Flying J Inc. and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors are a fully integrated oil company with operations in the field of exploration, production, refining, transportation, wholesaling and retailing of petroleum products. With the assistance of Young Conaway, the Debtors successfully confirmed their joint plan of reorganization and emerged from bankruptcy protection on July 23, 2010.

CCS Medical, Inc.

Young Conaway acted as co-counsel, with Willkie Farr & Gallagher LLP, to CCS Medical, Inc. and certain of its affiliates in their pre-negotiated chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. The Debtors comprise two of the leading chronic care and diabetes supply companies in the United States. With the assistance of Young Conaway, the Debtors successfully confirmed their chapter 11 plan of reorganization and emerged from bankruptcy protection on March 31, 2010.

Aventine Renewable Energy Holdings, Inc.

Young Conaway served as lead counsel to Aventine Renewable Energy Holdings, Inc. and certain of its affiliates, in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors are a leading producer and marketer of ethanol, an alcohol dervied principally from corn in the United States. With Young Conaway's guidance, the Debtors successfully confirmed their joint plan of reorganization and emerged from bankruptcy protection on March 15, 2010.



Spheris Inc.

Young Conaway served as co-counsel to Spheris and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors provide clinical documentation technology and services to health systems, hospitals, and group medical practices located through the United States. With Young Conaway's assistance, the Debtors successfully sold substantially all of their assets in a 363 sale and confirmed a plan of liquidation in 2010.

KLCG Property, LLC (Key Lime Cove)

Young Conaway acted as co-counsel, along with Von Briesen and Roper, S.C., to KLCG Property LLC and Gurnee Property, LLC in their chapter 11 proceedings in the United States Bankruptcy Court for the District of Delaware. KLCG Property constructed, owned, and operated a 414-room destination resort hotel, indoor water park, and conference center located north of Chicago in Gurnee, Illinois. Gurnee Property was the owner of a 59.03% tenants-in-common interest in the land the hotel, water park, and conference center were located on. With Young Conaway's and Von Briesen's assistance, the Debtors successfully sold substantially all of their assets in a 363 sale in 2010.

Samsonite Company Stores, LLC

Young Conaway acted as co-counsel, along with Paul Weiss Rifkind Wharton & Garrison, in the chapter 11 proceedings of Samsonite Company Stores, LLC in the United States District Court for the District of Delaware. The Debtors are the world's largest and most recognized designer and distributor of luggage and related products. With Young Conaway's help, the Debtor successfully confirmed a joint plan of reorganization and exited bankruptcy in 2010.

Blue Tulip Corporation

Young Conaway acted as lead counsel to Blue Tulip Corporation, in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtor was a retailer of gifts and entertainment products, including personalized items, for all personal and holiday occasions operating under the label of Blue Tulip. With the guidance of Young Conaway, the Debtor successfully liquidated its assets, confirmed a chapter 11 plan of liquidation, and emerged from bankruptcy protection on June 5, 2009.

Indalex Holdings

Young Conaway acted as lead counsel to Indalex Holdings Finance, Inc. and certain of its affiliates in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors were the second largest aluminum extruder and the largest independent extruder, in the United States and Canada. With the assistance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale.

In re Monarch Holdings, Inc.

At the time that it commenced its Chapter 11 cases in 2008, Monarch and its affiliates collectively constituted one of the nation's leading providers of fenestration products and services for the residential and commercial housing market. In the midst of one of the worst housing markets in decades, Young Conaway was able to lead Monarch's successful efforts to consummate a sale of



substantially all of its operating assets as a going concern pursuant to section 363 of the Bankruptcy Code.

National Dry Cleaners Inc.

Young Conaway acted as lead counsel to National Dry Cleaners, Inc. and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. At the time of the bankruptcy, the Debtors owned and operated the largest group of affiliated dry cleaners in the United States. With Young Conaway's help, the Debtors successfully sold substantially all of their assets through several 363 sales.

Roadhouse Holding Inc.

News

May 4, 2018

23 Young Conaway Attorneys Ranked as "Leaders in their Field" in 2018 Chambers USA

May 26, 2017

25 Young Conaway Attorneys Recognized As "Leaders In Their Field" by Chambers USA 2017 Edition

May 14, 2017

22 Young Conaway Attorneys Named 2017 Delaware Super Lawyers

May 27, 2016

28 Young Conaway Attorneys Ranked As "Leaders In Their Field" By Chambers USA 2016

May 13, 2016

23 Young Conaway Attorneys Named Delaware Super Lawyers, 4 Named Rising Stars

May 19, 2015

24 Young Conaway Attorneys Ranked As Leaders In Their Field By Chambers USA 2015

May 23, 2014

25 Young Conaway Attorneys Listed As "Leaders in their Field" in Chambers USA for 2014

March 9, 2011

Multiple Wins For Young Conaway In M&A Advisor's 5th Annual Turnaround Awards