



Kara Hammond Coyle

PARTNER

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Chapter 11 proceedings move rapidly through the Delaware courts, and the ability to adapt to changing circumstances is a vital quality in a bankruptcy lawyer. Kara Coyle responds quickly to the myriad issues and time pressures that arise from the clash of multiple interests in a typical bankruptcy case, and her clients and co-counsel rely on her to find a workable balance among those competing interests.

Kara represents all sides of the bankruptcy process — debtors, lenders, creditors, and strategic buyers. In every capacity, Kara is keenly aware of the limitations — of both time and money — built into each bankruptcy process, and she is known for meeting each milestone in the process with cost-conscious efficiency.

FOCUS:

- Representing corporations as debtors-in-possession
- Representing lenders in chapter 11 bankruptcy cases

Practices

- Debtor/Corporate Restructuring
- Committee Practice

Education

- American University Washington College of Law (J.D.)
- University of Delaware (B.A.)

Bar Admissions

- Delaware

Court Admissions

- U.S. District Court for the District of Delaware

Memberships and Affiliations

- American Bar Association, Business Law and Litigation Sections, Member
- Delaware State Bar Association, Bankruptcy Law Section, Member
- American Bankruptcy Institute, Member
- International Women's Insolvency & Restructuring Confederation

Representative Matters

Debtor-in-possession representations include:

- The Standard Register Company
- Tuscany International Holdings
- The PMI Group, Inc.
- Green Field Energy Services, Inc.
- Traffic Control and Safety Corporation
- Graceway Pharmaceuticals, Inc.
- National Envelope Corporation
- Accuride Corporation
- Freedom Communications Holdings, Inc.
- Eddie Bauer Holdings, Inc.
- Regent Communications, Inc.,
- Stock Building Supply Holdings, LLC,
- ProxyMed Transaction Services, Inc.
- Diamond Glass Corporation
- American Home Mortgage Holdings, Inc.
- Werner Co.
- Women First Healthcare, Inc.
- Bonus Stores, Inc.
- Factory 2-U Stores, Inc.
- CTC Communications Group, Inc.
- CMT America Corp.
- Eteam USA, LLC
- General Datacomm Industries, Inc.

Lender and noteholder representations include:

- Ad Hoc Noteholder Group in Real Industry, Inc.
- BNP Paribas in CST Industries Holdings Inc.
- Cerberus Business Finance, LLC in Limited Stores Company, LLC
- Credit Suisse AG, Cayman Islands Branch in Quicksilver Resources Inc.
- Canadian Imperial Bank of Commerce in Parallel Energy LP
- BNP Paribas in Cal Dive International, Inc.
- Royal Bank of Canada in Offshore Group Investment Limited

Publications

June 8, 2011

In Drafting Plan Releases, Consider Your Enemies and Don't Be Greedy

Delaware Business Court Insider, (subscription may be required)

March 1, 2006

In Re *Armstrong World Industries*: In Denying Confirmation, Third Circuit Re-Affirms Commonly Used Chapter 11 Tools

The Metropolitan Corporate Counsel, March 2006 at 16

Experience

Claim Jumper Restaurants, LLC

Young Conaway served as lead counsel to Landry's Restaurants, Lin., potential purchaser of Claim Jumper Restaurants, LLC, chapter 11 debtor in a proceeding before the United States Bankruptcy Court for the District of Delaware

Ascent Resources Marcellus Holdings, LLC

Ascent Resources Marcellus Holdings, LLC and its affiliated debtors were formed to acquire, explore for, develop, produce, and operate natural gas and oil properties in the Marcellus Shale basin, one of the largest shale plays in the United States encompassing over 30 million acres across four states in the eastern U.S. The debtors commenced their chapter 11 cases to obtain approval of a prepackaged plan of reorganization meant to not only reduce debt, but also maintain the underlying value of the debtors' businesses and position the debtors for future growth. The prepackaged plan of reorganization was approved 45 days after the commencement of the chapter 11 cases and significantly de-levered the debtors through a debt for equity conversion while providing general unsecured creditors with a 100% recovery. Young Conaway was retained to represent the Debtors, as co-counsel to Sullivan & Cromwell.

Ascent Resources Marcellus Holdings, LLC

Real Industry, Inc.

Vitamin World

CST Industries

Limited Stores Company

Limited Stores Company

Offshore Group Investment Limited

Parallel Energy

Haggen

NE Opco, Inc.

Young Conway served as co-counsel to Spirit SPE Portfolio 2006-4, LLC, a landlord of BE Opco, Inc. and certain of its affiliates, debtors in a chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware.

Standard Register

Standard Register

Green Field Energy Services Inc.

Young Conway served as co-counsel with Latham & Watkins LLP to Green Field Energy Services, Inc. and its affiliates, in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The debtors were an independent oilfield services company that provided a wide range of services to oil and natural gas exploration and production companies to help develop and enhance the production of hydrocarbons. With the assistance of Young Conway, the Debtors successfully confirmed a plan of liquidation and emerged from bankruptcy in 2014.

Digital Domain Media Group, Inc.

Young Conway acted as co-counsel, with Latham & Watkins LLP, to OddLot Entertainment, LLC, a significant party-in-interest in the chapter 11 proceeding of Digital Domain Media Group, Inc. pending before the United States Bankruptcy Court for the District of Delaware.

Graceway Pharmaceuticals, LLC

Young Conway served as co-counsel, with Latham & Watkins LLP, to Graceway Pharmaceuticals, LLC and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. Prior to their bankruptcy filing, the debtors were a specialty pharmaceutical company focused on generating sales growth and developing, in-licensing and acquiring branded prescription products primarily in the areas of dermatology, respiratory, and women's health. With the assistance of Young Conway, the debtors successfully sold substantially all of their assets in a 363 sale, confirmed a plan of liquidation, and emerged from bankruptcy protection on May 4, 2012.

PMI Group, Inc.

Young Conway acts as lead counsel to The PMI Group, Inc. in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtor is an insurance holding company who, through its principal regulated subsidiary and its affiliated companies provides residential mortgage insurance in the United States. The Debtor is in the process of working towards a joint plan of reorganization.

Chef Solutions, Inc.

Young Conaway acted as co-counsel to Reser's Fine Foods, the subordinated DIP lender to Chef Solutions, Inc., in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware.

National Envelope Corp.

Young Conaway served as co-counsel, with Latham & Watkins LLP, to National Envelope Corp. and certain of its affiliates in their chapter 11 proceedings in the United States Bankruptcy Court for the District of Delaware. As of the petition date, the debtors were the largest privately-held envelope manufacturing company in the United States with facilities and customers located throughout the nation. With the assistance of Young Conaway, the debtors successfully sold substantially all of their assets in a 363 sale.

Freedom Communications Holdings, Inc.

Young Conaway served as co-counsel, with Latham & Watkins LLP, to Freedom Communications Holdings, Inc. and forty-nine of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. Prior to the petition date, the Debtors operated a media business in two primary industry segments: newspaper publishing and broadcast television. In addition, the Debtors operated an interactive business which offered website complements, as well as digital and mobile products, to their newspaper and broadcast properties. With the assistance of Young Conaway, the Debtors successfully confirmed their joint plan of reorganization and emerged from bankruptcy protection on April 30, 2010.

Eddie Bauer Holdings, Inc.

Young Conaway acted as co-counsel, with Latham & Watkins LLP, to Eddie Bauer Holdings, Inc. and certain of its affiliates in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. The Debtors sold outerwear, apparel and accessories, all of which reflected Eddie Bauer's distinctive outdoor heritage, as well as selected products for the home. Moreover, the Debtors operated 370 retail and outlet stores throughout the United States and Canada. With the assistance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale, confirmed their joint plan of liquidation, and emerged from bankruptcy protection on April 6, 2010.

Regent Communications, Inc.

Young Conaway acted as co-counsel, along with Latham and Watkins, to Regent Communications, Inc. and its affiliates. The Debtors were a radio broadcast company, focused on the acquisition, development, and operation of radio stations in mid-sized markets. With Young Conaway's help, the Debtors successfully confirmed a prearranged plan of reorganization and exited bankruptcy in 2010.

Axiant, LLC

Young Conaway acted as co-counsel, with Latham & Watkins LLP, to Axiant, LLC in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtor was a leading national provider of financial services, legal collections and recovery management solutions for banks, credit card issuers and investors in debt products.

Accuride Corporation

Young Conaway acted as co-counsel, with Latham & Watkins LLP, to Accuride Corporation and certain of its affiliates, in their pre-negotiated chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors are among the largest and most diversified manufacturers and suppliers of commercial

vehicle components in North America. With the assistance of Young Conaway, the Debtors successfully confirmed their joint plan of reorganization and emerged from bankruptcy protection in 2010.

Stock Building Supply Holdings, LLC

Young Conaway acted as co-counsel to Stock Building Supply Holdings and certain of its affiliates in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. Collectively, the Debtors were one of the largest suppliers of building materials to professional home builders and contractors throughout the United States. With the assistance of Young Conaway, the Debtors confirmed a plan of reorganization and exited bankruptcy in 2010.

Hospital Partners of America

Young Conaway served as co-counsel to Silver Point Finance, LLC, creditor of Hospital Partner of America and its affiliates in a chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware.

Adva-Lite, Inc.

Young Conaway served as co-counsel, with Berger Singerman, P.A., to Adva-Lite, Inc. and certain of its affiliates in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors were leaders in the \$18 billion promotional products industry and distributed a variety of promotional products to domestic and international distributors. With the assistance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale.

In re Diamond Glass Corporation

Young Conaway acted as co-counsel, with Foley & Lardner LLP, to Diamond Glass, Inc. and DT Subsidiary Corp. in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. The Debtors collectively constituted one of the nation's oldest and leading providers of automotive glass replacement and repair services. With the assistance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale, confirmed a joint plan of liquidation and emerged from bankruptcy protection.

In re ProxyMed Transaction Services, Inc.

Young Conaway acted as co-counsel, along with Foley & Lardner LLP, to ProxyMed Transaction Services, Inc. and its affiliates, in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. The Debtors were a multi-pronged information technology provider for the healthcare industry with electronic data exchange, laboratory, and cost containment business segments. With Young Conaway's assistance, the Debtors successfully conducted a sale of substantially all of their assets, wound down their operations, confirmed a joint plan of liquidation and emerged from bankruptcy protection in 2011.

Hollinger, Inc.

Young Conaway served as co-counsel with Paul, Weiss, Rifkind, Wharton & Garrison LLP to Sun-Time Media Group, Inc. in the Hollinger, Inc. chapter 15 proceeding in the United States Bankruptcy Court for the District of Delaware.

Wave Wireless Corporation

Young Conaway served as counsel to Vodafone D2 GmbH in the chapter 11 proceeding of Wave Wireless Corporation before the United States Bankruptcy Court for the District of Delaware.

American Home Mortgage Holdings Inc.

Young Conaway served as lead counsel to American Home Mortgage Holdings, Inc. and certain of its affiliates, in their chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. Prior to the bankruptcy filing, the Debtors had engaged in the origination of residential mortgage loans through their retail business and their indirect business. The Debtors' intention was to sell many of the loans they originated, either by transfer into securitization transactions or through whole loan sales to institutional purchasers. With Young Conaway's guidance, the Debtors successfully confirmed their chapter 11 plan of liquidation and emerged from bankruptcy protection in 2010.

Rotec Industries, Inc.

Young Conaway acted as co-counsel, along with Sonnenschein Nath and Rosenthal, to Rotec Industries, Inc. and its affiliates in their chapter 11 proceedings in the United States Bankruptcy Court for the District of Delaware. The Debtors were a worldwide manufacturer and lessor of heavy construction equipment, specializing in concrete conveyor systems on major construction projects such as dams around the world. With Young Conaway's help, the Debtors successfully confirmed a joint plan of reorganization and exited bankruptcy in 2008.

Women First Healthcare, Inc.

The chapter 11 plan of *Women First Healthcare, Inc.* was approved by the United States Bankruptcy Court for the District of Delaware on December 21, 2004 and went into effect on January 18, 2005.

The successful approval of the chapter 11 plan was the culmination of intensive joint efforts by Young Conaway and Latham & Watkins LLP, working closely together as bankruptcy attorneys to the company, as well as Miller Buckfire Lewis Ying & Co., LLC, financial advisors and investment bankers to the company.

Women First was founded in 1996 as a specialty pharmaceutical company focused primarily on the increasing health needs of midlife women. At the time of its bankruptcy filing, the company had a portfolio consisting of seven prescription products addressing four main therapeutic areas: (i) unwanted facial hair, (ii) estrogen replacement therapy, (iii) migraines/pain relief, and (iv) bacterial infections. The company filed for chapter 11 bankruptcy protection on April 30, 2004 amidst significant liquidity constraints. After winning approval of its debtor-in-possession financing facility, *Women First* and its professionals engaged in extensive efforts to maximize asset value through liquidation efforts. Six of the pharmaceutical product lines were acquired through several spirited sales and auctions resulting in significantly higher value than originally projected. In accordance with the chapter 11 plan, a liquidating trustee has been appointed to, among other things, liquidate any remaining assets, prosecute avoidance actions and reconcile claims.

Bonus Stores, Inc.

Young Conaway acted as lead counsel to Bonus Stores, Inc., in its chapter 11 proceeding in the United States Bankruptcy Court for the District of Delaware. Prior to its bankruptcy filing, the Debtor operated approximately 335 general merchandise stores under the names "Bill's Dollar Stores," "Bill's," "Bonus Dollar Stores," "Bonus Stores,"

and "Bonus SuperCenter." Under the guidance of Young Conaway, the Debtor sold substantially all of its assets to Variety Wholesales, Inc. in return for approximately \$11.2 million in cash plus other related consideration. Thereafter, the Debtor confirmed a chapter 11 plan of liquidation and emerged from bankruptcy protection on September 20, 2004.

Tuscany International Holdings (U.S.A.) Ltd

Young Conaway served as co-counsel to Tuscany International Holdings (U.S.A.) Ltd. in its chapter 11 proceeding pending before the United States Bankruptcy Court for the District of Delaware. The debtors provide onshore drilling and worker services to oil and gas companies to support the exploration, development, and production of oil and gas. With the assistance of Young Conaway, the debtors successfully confirmed their plan of reorganization and emerged from bankruptcy protection on June 9, 2014.

ETeam USA, LLC

Young Conaway acted as lead counsel to Eteam USA LLC and Eteam of Philadelphia LLC in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. Prior to the bankruptcy filing, the Debtors provided and/or arranged for the delivery of high quality technology and training solutions to a variety of industry-leading companies and individuals. In particular, the Debtors offered training in the following areas: computer application and technical development, project management, sales performance, team building, leadership development, and customer service skills. Under the guidance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale to Professional Development Team.

Factory 2-U Stores, Inc.

Young Conaway acted as co-counsel, with Hennigan Bennett & Dorman LLP, to Factory 2-U Stores, Inc. and certain of its affiliates in their chapter 11 proceeding before the United States Bankruptcy Court for the District of Delaware. Prior to the filing, the Debtors were a publicly-traded corporation that operated a chain of off-price retail stores in ten states. With the assistance of Young Conaway, the Debtors successfully sold substantially all of their assets in a 363 sale.